EUropean Take-up of essential Information Society Technologies (EUTIST)



OPTAMS

OPTimized All Monitor System

An activity within the:

Integrated Machine Vision Cluster

D19.7.4 Final Prototype of the resource planner in action

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Nature of the Deliverable: public Author(s): SHELBOX, DSI

Abstract: a deliverable describing the functionality of final prototype in action, this description is characterized by the presence in this deliverable of many photos to view the installation of the final prototype in action in SHELBOX. For technical details about the behaviour of OPTAMS please see the deliverable on system validation.

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1 Summary of the Document

This document consists of a description of the final prototype of the resource planner, in terms of number of resources, type, productivity, location, timelines, phase description, ecc. The work is intended mainly to view the model for the resource configuration and to view the effective utilization of the optimisation engine. In this document, there are mainly showed photos that show the final prototype of OPTAMS utilized in SHELBOX for the validation tests. Video tape has been also realized, this video is very important to see the production of SHELBOX, and to see the use of OPTAMS solution. For technical details about the behaviour of OPTAMS please see the deliverable on system validation.

2 The SHELBOX end user

2.1 Company profile

SHELBOX s.r.l. is present on the market since July 1996.

Initially the production was addressed to the realization of "monoblocks" and premanufactured buildings; successively started the production of mobile houses that gradually is become the principal product of the company.

The company was constituted in origin of two plants: one in Certaldo (FI) where monoblocks were realized and one in Castelnuovo (AL) devoted to the construction of premanufactured buildings. The increased request of mobile houses has led to the constitution of a new productive plant in Verona and to a new subdivision of tasks among the different plants in order to satisfy the commitments. Currently in the plant of Certaldo an assembly line for the assemblage of mobile houses produces 4 houses per day. The same result is reached in the new plant in Verona and in other plants located in the provinces of Siena, Perugia and Latina. The production is therefore of about 13/14 mobile houses per day. Every mobile house has a cost for the final consumer of about 11.460-14.460 euro.

In the plant of Castelnuovo, besides the premanufactured buildings, also a part of the monoblocks are realized that before were exclusively produced in Certaldo.

The general and commercial administrations and the planning and productive organizations of the company are located in the plant of Certaldo. The total amount of sales is about 25.850.000 euro per year.

In the technical office equipped with modern computer for CAD programming, is realized the technological research and the development of new products, their engineering and the documentation for their production.

According to the rule ISO 9002 the acquirement office, in collaboration with the technical office, looks for suppliers of both materials and work, controlling both the quality of supplies and the service. In order to

obtain the certification related to the above mentioned rule, SHELBOX is instructing its personnel to conform it to the operative procedures that consent the control of the prefixed quality "standards".

The commitments arrive to the location of Certaldo that, after controlling them, plans the production and decentralizes it to the different plants. A continuous dialog between the central location and the other plants permits a monitoring of the advancement of the production and controls the efficiency and the global and singular productivity.

Such control is performed by comparing the objectives (economical, productive and commercial) that are reached with those that have been prefixed in the general budget that the direction plans each year and verifies each month. SHELBOX is certified ISO 9000.

2.2 SHELBOX organization

SHELBOX build mobile house, motor-homes, caravans. In that case, most of the work is performed manually and the productions consist of few pieces. This means that a strong flexibility in changing the configuration of the production process and in managing the resources is needed. More recently they have presented in the market new mobile houses, motor-homes and big caravans. In this case, the personalization aspects are very important but constrain to be very carefully and efficient during the production, to be competitive. In several cases their working people are distributed in different locations and outside of the SHELBOX plant and resources are shared among different production pipelines. SHELBOX production is growing fast. Their demand of personalization, automation and optimization is really high. Typically they present several products that pass on the same production line at the same time. Some of them may differ for some details, other for relevant aspects. The personnel have to be very careful in reading the working sheet in order to perform the right work.

SHELBOX produces about 600 mobile houses per year. Sometimes clients request variations on standard products of SHELBOX. The effort of the firm to produce one mobile house is estimated in about 60-70 hours. The production process consists of assembly phases as reported in the table below. The final year balance of the costs outlines how the hours needed during the year are sensibly more than what have been planned in advance on the basis of the average hours needs per house. The delay and pauses are a large percentage. SHELBOX has estimated a lack of productivity of about 15% of the total production time: this time is lost somewhere in the production process. *The production process is strongly inefficient.* SHELBOX objective is to reduce the hours lost: this could be done by optimizing the production process and the resources management. Optimization is complex because the production process is composed of many tasks that consist of single parts handling and small piece assembly.

For a yearly production of about 600 mobile houses, and since the production of a mobile house takes about 60 hours, the global hours needed are estimated to be about 36000.

The working days are 239 in a year. The working capacity of the SHELBOX firm, net of a 15% of loss productivity calculated and accepted by the firm, is 48756 man-hours per year.

12.756 man-hours are lost because of the inefficiency of the production process.

The current high inefficiency of the production process is the reason for SHELBOX to set-up an integrated, flexible and on-line optimized control process. The insertion of an on-line automatic tool for optimizing the production and the management of the resources will increase the safeness, reliability and productivity of the production process of SHELBOX.

SHELBOX play the role of tester of the functionality of the system in the application field, as a manufacturing industry, and final validator. SHELBOX will also contribute to the dissemination of the project results. The project will help SHELBOX, in a more and more internationalized market, to dispose in real time of certain data as support for decisions in order to broaden the market area of its products and to face competitors with greater security.

SHELBOX would like to control and optimize its production process with an integrated system for both online optimization and resource management. The management of registers and the trace of materials permits to obtain automatically all the necessary data for the quality control system. This will be performed by installing an OPTAMS solution in its plant and testing the system against real problems.

In the following table, the typical list of the phases that lead to the construction of a mobile house in the SHELBOX plants are outlined.

CODE	DESCRIPTION PHASE						
1	Realization chassis for the base						
2	Application plan and linoleum for the ground						
3	Assembly external walls						
4	Assembly internal walls and furniture with ground anchorage						
5	Positioning bathroom services						
6	Assembly internal roof						
7	Preparation wires for electrical plant						
8	Assembly frames for doors and windows						
9	Set-up of electrical plant and of the water and gas plant						
10	Assembly hangings, doors, tunings – assembly curtains						
11	Assembly roof						

In SHELBOX, the production is mainly manual, since the production consists mainly of mobile-houses assembly. The machines in the factory are mainly elevators to lift the mobile house, tools used by workers, etc.. There are not expensive hourly rate machines.

SHELBOX production process in highly inefficient. Human resources perform work in the line without a time monitor. SHELBOX needs to use its resources in a more productive manner. This time monitoring and time optimization in the resource management will lead SHELBOX to control more precisely its costs. Controlling costs will allow them also to make more precise final balances and estimated budget for the future production.

Currently the assembly phases are documented and monitored through an Excel worksheet, called working sheet or production sheet. The working sheet is also used to evaluate the volume of material to purchase and/or to verify the availability of the material in the store during the production

N. progr.vo	Codice	Addetto	Fase	H. inizio	H. fine	Data	Tempo realizzato
51	CIPRO 800X300-U-EUROCAMP	32	1	8.00	11.00	11/10/2002	180
51	CIPRO 800X300-U-EUROCAMP	6	2	11.30	12.00	11/10/2002	30
51	CIPRO 800X300-U-EUROCAMP	6	2	13.30	14.00	11/10/2002	30
51	CIPRO 800X300-U-EUROCAMP	6	2	15.30	17.30	11/10/2002	120
51	CIPRO 800X300-U-EUROCAMP	26	3	15.00	17.30	11/10/2002	150
51	CIPRO 800X300-U-EUROCAMP	22	3	9.12	9.18	07/10/2002	06
51	CIPRO 800X300-U-EUROCAMP	22	3	9.06	9.12	08/10/2002	06
51	CIPRO 800X300-U-EUROCAMP	22	3	8.55	9.00	09/10/2002	05
51	CIPRO 800X300-U-EUROCAMP	22	3	13.38	13.43	09/10/2002	05
51	CIPRO 800X300-U-EUROCAMP	22	3	9.00	9.06	10/10/2002	06
51	CIPRO 800X300-U-EUROCAMP	26	3	9.00	10.00	14/10/2002	60
51	CIPRO 800X300-U-EUROCAMP	13	3	8.00	12.00	14/10/2002	240
51	CIPRO 800X300-U-EUROCAMP	15	3	8.00	12.00	14/10/2002	240
51	CIPRO 800X300-U-EUROCAMP	26	3	15.15	15.28	14/10/2002	13
51	CIPRO 800X300-U-EUROCAMP	35	4	16.15	16.52	14/10/2002	37
51	CIPRO 800X300-U-EUROCAMP	35	4	11.00	11.37	16/10/2002	37
51	CIPRO 800X300-U-EUROCAMP	8	4	15.45	18.00	14/10/2002	135
51	CIPRO 800X300-U-EUROCAMP	8	4	8.00	9.30	15/10/2002	90

51	CIPRO 800X300-U-EUROCAMP	35	4	9.38	10.15	14/10/2002	37
51	CIPRO 800X300-U-EUROCAMP	35	4			14/10/2002	23
51		25	5	16.45	17.08	21/10/2002 07/10/2002	02
51	CIPRO 800X300-U-EUROCAMP CIPRO 800X300-U-EUROCAMP	12	5	15.14 15.30	15.16 16.45	15/10/2002	75
51	CIPRO 800X300-U-EUROCAMP	25	5	15.30	16.30	15/10/2002	60
51	CIPRO 800X300-U-EUROCAMP	25	5	8.00	9.30	16/10/2002	90
51		12	6				
51	CIPRO 800X300-U-EUROCAMP CIPRO 800X300-U-EUROCAMP	24	6	16.45 11.15	17.30 12.00	15/10/2002 17/10/2002	45 45
51	CIPRO 800X300-U-EUROCAMP	24	6	13.30	15.45	17/10/2002	135
51	CIPRO 800X300-U-EUROCAMP	24	6	11.15	12.00	17/10/2002	45
51	CIPRO 800X300-U-EUROCAMP	24	6	13.30		17/10/2002	135
51	CIPRO 800X300-U-EUROCAMP	36	7	14.52	15.45 15.45	11/10/2002	53
51	CIPRO 800X300-U-EUROCAMP	20	7	15.00	17.30	14/10/2002	150
51	CIPRO 800X300-U-EUROCAMP	20	7	8.00	8.30	15/10/2002	30
51	CIPRO 800X300-U-EUROCAMP	8	8	15.30	16.15	11/10/2002	45
51	CIPRO 800X300-U-EUROCAMP	34	8	8.00	10.00	17/10/2002	120
51	CIPRO 800X300-U-EUROCAMP	25	<u>8</u> 8	9.30	9.45	16/10/2002	15
51		30		8.00	11.30	17/10/2002	210
51	CIPRO 800X300-U-EUROCAMP	1	8	8.00	11.30	17/10/2002	210
51	CIPRO 800X300-U-EUROCAMP	14	8	8.00	11.30	17/10/2002	210
51	CIPRO 800X300-U-EUROCAMP	8	8	14.45	15.45	14/10/2002	60
51	CIPRO 800X300-U-EUROCAMP	29	8	14.00	17.30	21/10/2002	210
51	CIPRO 800X300-U-EUROCAMP	21	8	14.30	17.30	21/10/2002	180
51	CIPRO 800X300-U-EUROCAMP	7	8	13.30	15.30	21/10/2002	120
51	CIPRO 800X300-U-EUROCAMP	27	9	8.55	9.00	07/10/2002	05
51	CIPRO 800X300-U-EUROCAMP	11	9	10.23	11.00	08/10/2002	37
51	CIPRO 800X300-U-EUROCAMP	11	9	14.30	17.30	16/10/2002	180
51		27	4	15.00	18.00	16/10/2002	180 120
52	CIPRO 800X300-U-EUROCAMP	8		10.00	12.00	15/10/2002 15/10/2002	
52 52		35	4	13.30	15.15		105
52		25	5	17.08	17.30 15.17	21/10/2002 07/10/2002	22
	CIPRO 800X300-U-EUROCAMP	25	5	15.16 11.00			01
52 52			5	13.30	12.00 14.45	16/10/2002 16/10/2002	60
		25					/5 15
52		25 12	5 6	8.00	8.15 10.30	17/10/2002 16/10/2002	15 150
52		35	6			15/10/2002	150
52 52		24	6	16.45 15.45	17.30 17.30	17/10/2002	45 105
52			6			17/10/2002	105
		32	6	15.45	17.30	21/10/2002	105
52 52	CIPRO 800X300-U-EUROCAMP	24	6	8.00	9.45 9.45	21/10/2002	105
52		35	7	10.15	11.10	14/10/2002	55
52			7				120
52		34	8	10.00	12.00 12.00	15/10/2002	
	CIPRO 800X300-U-EUROCAMP	34		11.30		17/10/2002	30
52 52		30	<u>8</u> 8	13.30	13.45 12.00	17/10/2002 17/10/2002	15
	CIPRO 800X300-U-EUROCAMP		8	11.30		17/10/2002	30 150
52	CIPRO 800X300-U-EUROCAMP	30		13.30	16.00		150
52	CIPRO 800X300-U-EUROCAMP	1	8	11.30	12.00	17/10/2002	30
52	CIPRO 800X300-U-EUROCAMP	1	8	13.30	16.00	17/10/2002	150

1	cat.	Materiale	Fornitor	е	U.M.	PREZ	ZO U.	Quant.	Cost	o T.
MPCOLLA		colla poliplex 230	ind. chimica le		Kg		2.400	6		14.40
4		linoleum standard manon 3369 O TOSCA 4174	forcep	Offici	mq		5.300	24		127.20
JARNTETTO		guarnizione 40x40	novaxpre	n	ml		1.300	16		20.80
JARNTETTO		guarnizione 20x40	novaxpre		ml		520	16		8.32
DLENE 4 mm	2	isolene antracite non adesivato sp. 3 mm rotolo h 10			mq		5.000	24		120.00
ORAN42X15		cornice angolare 15X42X2300 VERNICIATA	casa della co	rnice	ml		2.300	10		23.00
10		lastra polistirolo sp. 20 D 20 100x134,5x2	espansi tec		n.		2.152	16		34.43
GBAS68X34		regolo per base 68x34	FJ LAMELLA		ml		1.780	26		46.28
GINF59X34	2	regolo per infissi 59x34	FJ LAMELLA	ARE	ml		1.560	8		12.48
ROSLEGAR	2	cornice circolare per areazione garda+materiale	cmp		n.		14.500	2		29.00
66	4	sedia pieghevole arno lucida art. 63	funari ses	to	n.		17.000	2		34.00
0	4	serie cuscini dinette ad L da 2000x1420	crippa campe	ggio	n.		155.000	1		155.00
24	4	materasso a molle 140x190	nefi italia	1	n		88.500	1		88.50
28	4	materasso a molle 70x190	nefi italia	l	n		46.500	2		93.00
23	4	resinato in rotolo	crippa campe	ggio	kg		4.000	0,3		1.20
DB8X3-B-200	1 4	serie mobilio 8x3/B -2001	GLOBALE		n.	1	.579.948	1		1.579.94
0	4	serie pensili per camera 800X300-B-2002	GLOBALI	=	n		400.000	1		400.00
72	4	rete matrimoniale 140x190 doghe f.	nefi italia	l	n.		91.800	1		91.80
76	4	rete singola 70x190 doghe f.	nefi italia	I	n.		48.450	2		96.90
78	4	sopraporta tamburato	f.lli naldin	i	n.	n.		3		24.27
79	4	stoffa per rivestimento	fagnani		mq		8.000	3,5		28.00
80	4	tenda leggera cm. 100x116h	crippa campe	ggio	n.		7.750	9		69.75
81	4	tenda pesante cm. 140x117h	crippa campe	ggio	n.		17.400	9		156.60
0	10 p	annello osb 3 cp. 20x1220x2830 levigato	comeco	mq		9.000	22,5	5	202.500	
29	_	annello truciolare idrofugo V 100 sp.18	forcep	mq		6.500	,	1	6.500	
25		annello TRUCIOLARE V 100 nobil fantasia sp. 22	sia	mq		11.000	14,8	3	162.800	
60	4 la	avorazione tramezze mod. 8x3/B	chimenti	n.	1	100.000	,	1	100.000	
PANNCM	10 p	ann est. lam-lam pr-pl sp.35 c/regol	polistamp	mq		33.500	38,76	6	1.298.460	
PANNCM		ann est. lam-lam pr-pl sp.35 c/regol	polistamp	mq		33.500	4,5		150.750	
100		nensola nervata 20-25	bartalini marcello e c. sdf	n.		2.250	(,	-	
0		annello soffitto pr-zn sp. 35 mm incastri in legno	polistamp	mq		19.000	23,2		440.800	
45 OSTILLASTI		annello osb sp.12 mm 1250 x 2500 astra tegostil " solo lamiera " cm. 1500x1060	comeco tegostil	mq		5.460 17.010	20		109.200 408.240	
26		et 4 martinetti in alluminio	gepacar	mq n.		60.000			60.000	
20	5 5	et 4 martinetti in aliumino	gepacai	111.	TOTALE				11.507.661	
1	1 m	nanodopera costo / minuto SHELBOX	shelbox s.r.l.	n.	1017122	1.000	3900)	3.900.000	65
•		•	MATERIALE + MANODOF	PERA					15.407.661	•
			RICARICO UTILE				0,85	5	18.126.660	
			RICARICO PROVVIGIONE				0,95	5	19.080.694	
					A ESCLUS	SO TRASI	PORTO			
				TRASPO					-	
				MONTA	GGIO IN C				-	
	I .	ACCITO INIQUATION S					TOT,	,1		
		COSTO INDUSTRIALE		F0:		107.661	80,75%	-		
		ROVVIGIONE		5%	(954.035	5,00%	-4		
	_	RASPORTO				-	0,00%			
	N	MONTAGGIO IN OPERA				-	0,00%	•		
								_1		

The above figure is an example of the base production sheet adopted in SHELBOX. The prices are expressed in Italian liras since their software for producing them have never been updated to Euros. The production sheet is not formalized and not linked to the management software of the plant. Automation and formalization is needed for this aspect in the SHELBOX plant.

3 Analysis of production process of SHELLBOX

The production process is composed of many tasks that consist of single parts handling and small piece assembly.

The mobile houses, to be produced, have to through into production line. Production line is constituted by eleven main workplaces, in each workplace a precise task is executed (e.g., Chassis realization for the base or Assembly mobile-house walls). The tasks represent the elementary phases of production.

SHELBOX receives orders from the customers, each order is characterized by number of mobile houses to be produces within a delivery date.

The Job is represented by single mobile house, for each order there are number of jobs equal at the mobile house to produce to satisfy the order.

Each job is composed of eleven of elementary tasks or phases that have to be executed in sequence.

Jobs, belonging at the same order are characterized to have the same delivery date.

The elementary tasks are executed by skilled resource. The resource of SHELBOX has been divided in eleven group, each group can work to the specific elementary task. A single resource can belong to one or more groups.

3.1 Description of cycle work

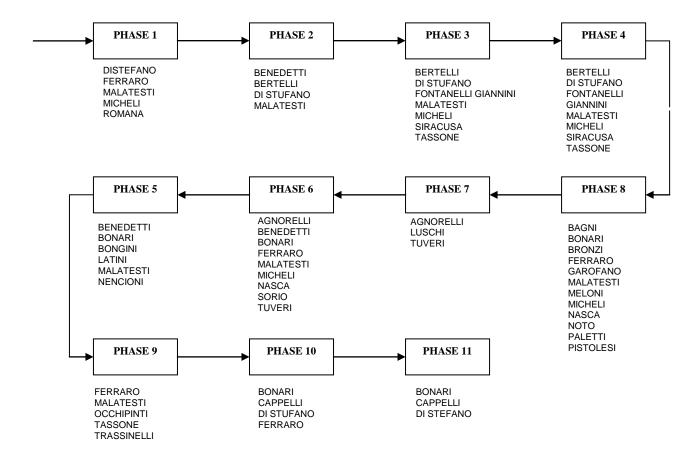






Figure 1 view of production line

Elementary tasks have to execute on specific platform, (e.g. the tasks 10 must to execute on platform 10), to schedule one specific tasks for its execution need availability of platform and availability of resource able to execute the task. In some case more resources have to collaborate to execute elementary tasks (e.g. phase 10 need availability of platform 10 and availability of 2 resources chosen in group of resource that can execute phase 10).

The chosen algorithm has to schedule the elementary tasks on the resource to guarantee the production of all mobile house as soon possible.



Figure 2 Microterminal for monitoring the work of resources

3.2 Interchange file utilized by module Optams

This file has been written by Planner, exit to the initial solution

```
[RESOURCES]
GPos_1 pos_01
GPos_2 pos_02
GPos_3 pos_03_1 pos_03_2 ;
GPos_4 pos_04
GPos_5 pos_05_1 pos_05_2 ;
GPos_6 pos_06_1 pos_06_2 ;
GPos_7 pos_07 ;
GPos_8 pos_08
Group_01 DISTEFANO FERRARO MALATESTI MICHELI ROMANA;
Group_02 BENEDETTI BERTELLI DI STEFANO MALATESTI;
Group_03 BERTELLI DI STEFANO FONTANELLI GIANNINI MALATESTI MICHELI SIRACUSA TASSONE;
Group_04 BERNACCHINI BONGINI BRONZI LATINI MALATESTI POLI SIRACUSA TUVERI ;
Group_05 BENEDETTI BONARI BONGINI LATINI MALATESTI NENCIONI ;
Group_06 AGNORELLI BENEDETTI BONARI FERRARO MALATESTI MICHELI NASCA SORIO TUVERI ;
Group_07 AGNORELLI LUSCHI TUVERI;
Group_08 BAGNI BONARI BRONZI FERRARO GAROFANO MALATESTI MELONI MICHELI NASCA NOTO PAOLETTI PISTOLESI TUVERI;
Group 09 FERRARO MALATESTI OCCHIPINTI TASSONE TRASSINELLI;
Group_10 BONARI CAPPELLI DI STEFANO FERRARO;
Group_11 BONARI CAPPELLI DI STEFANO ;
[NUMBER OF JOBS]
03COM00003#0 09/09/2003 18:04 30/07/2003 00:00 15/07/2003 08:00
[NUMBER OF PHASES]
```

```
03COM00003#0_8295_01_0 0 1
 15/07/2003 08:00 15/07/2003 09:40
 100 % MAPPED
GPos_1 Group_01 %&;
 03COM00003#0_8295_02_0 1 1
 15/07/2003 09:40 15/07/2003 11:20
 100 0& % MAPPED
 GPos_2 Group_02 %&;
03COM00003#0_8295_03_0 2 2
15/07/2003 11:20 15/07/2003 14:40
 140 1& % MAPPED
0
 GPos_3 Group_03 Group_03 %& GPos_3 Group_03 Grou
 03COM00003#0_8295_04_0 3 2
 15/07/2003 14:40 15/07/2003 17:00
 140 2& % MAPPED
 GPos_3 Group_04 Group_04 %& GPos_3 Group_04 Group_04 Group_04 %& GPos_3 Group_04 Group_04 Group_04 Group_04 %&;
03COM00003#0_8295_05_0 4 2
 15/07/2003 17:00 16/07/2003 08:40
 100 3& % MAPPED
0
GPos_4 Group_05 Group_05 %&;
 03COM00003#0_8295_06_0 5 2
 16/07/2003 08:40 16/07/2003 11:00
 140 4& % MAPPED
 GPos_5 Group_06 Group_06 %& GPos_5 Group_06 Group_06 Group_06 %& GPos_5 Group_06 Group_06 Group_06 Group_06 %&;
 03COM00003#0 8295 07 0 6 1
 16/07/2003 12:40 16/07/2003 16:00
 140 5& % MAPPED
 GPos_5 Group_07 %& GPos_5 Group_07 Group_07 %& GPos_5 Group_07 Group_07 Group_07 %&;
 03COM00003#0_8295_08_0 7 2
 16/07/2003 16:00 16/07/2003 18:00
 120 6& % MAPPED
GPos_6 Group_08 Group_08 % GPos_6 Group_08 Group
 03COM00003#0_8295_09_0 8 2
 17/07/2003 08:20 17/07/2003 10:20
 120 7& % MAPPED
 GPos_6 Group_09 Group_09 %& GPos_6 Group_09 Group_09 Group_09 %& GPos_6 Group_09 Group_09 Group_09 %&;
 03COM00003#0_8295_10_0 9 2
 17/07/2003 10:40 17/07/2003 12:00
80 8& % MAPPED
GPos_7 Group_10 Group_10 %&;
03COM00003#0_8295_11_0 10 2
17/07/2003 12:00 17/07/2003 13:30
 90 9& % MAPPED
 GPos_8 Group_11 Group_11 %&;
 [JOB]
 03COM00003#1 09/09/2003 18:04 30/07/2003 00:00 15/07/2003 09:40
0 -1:
[NUMBER OF PHASES]
03COM00003#1_8295_01_1 0 1
 15/07/2003 09:40 15/07/2003 11:20
 100 % MAPPED
 GPos_1 Group_01 %&;
03COM00003#1_8295_02_1 1 1
15/07/2003 11:20 15/07/2003 13:00
 100 0& % MAPPED
 GPos_2 Group_02 %&;
 03COM00003#1_8295_03_1 2 2
 15/07/2003 13:00 15/07/2003 16:20
 140 1& % MAPPED
 GPos_3 Group_03 Group_03 %& GPos_3 Group_03 Grou
```

3.3 Resource sheet with the operation to carried out

ODICE F	RISORS	A AGN	NORELLI			Pag
6-lug-03	Dalle 08:40	Alle 10:10	Commessa 03COM00003	Rigo O	Fase 06	COSTRUZIONE TETTO
6-lug-03	Dalle 10:10	Alle 10:20	Commessa 03COM00003	Rigo O	Fase 07	MONTAGGIO BAGNO
6-lug-03	Dalle 10:20	Alle 11:50	Commessa 03COM00003	Rigo 1	Fase 06	COSTRUZIONE TETTO
6-lug-03	Dalle 11:50	Alle 12:00	Commessa 03COM00003	Rigo 1	Fase 07	MONTAGGIO BAGNO
6-lug-03	Dalle 12:00	Alle 12:30	Commessa 03COM00003	Rigo O	Fase 07	MONTAGGIO BAGNO
16-lug-03	Dalle 12:40	Alle 13:20	Commessa 03COM00003	Rigo 1	Fase 07	MONTAGGIO BAGNO
6-lug-03	Dalle 13:20	Alle 13:30	Commessa 03COM00003	Rigo 10	Fase 06	COSTRUZIONE TETTO
6-lug-03	Dalle 14:30	Alle 15:50	Commessa 03COM00003	Rigo 10	Fase 06	COSTRUZIONE TETTO
6-lug-03	Dalle 15:50	Alle 16:40	Commessa 03COM00003	Rigo 11	Fase 06	COSTRUZIONE TETTO
6-lug-03	Dalle 16:40	Alle 18:00	Commessa 03COM00003	Rigo 10	Fase 07	MONTAGGIO BAGNO
7-lug-03	Dalle 08:00	Alle 08:10	Commessa 03COM00003	Rigo 10	Fase 07	MONTAGGIO BAGNO
17-lug-03	Dalle 08:10	Alle 08:20	Commessa 03COM00003	Rigo 12	Fase 06	COSTRUZIONE TETTO
17-lug-03	Dalle 08:20	Alle 09:50	Commessa 03COM00003	Rigo 11	Fase 07	MONTAGGIO BAGNO
7-lug-03	Dalle 09:50	Alle 10:00	Commessa 03COM00003	Rigo 13	Fase 06	COSTRUZIONE TETTO
7-lug-03	Dalle 10:00	Alle 10:40	Commessa 03COM00003	Rigo 12	Fase 07	MONTAGGIO BAGNO
7-lug-03	Dalle 10:40	Alle 11:20	Commessa 03COM00003	Rigo 14	Fase 06	COSTRUZIONE TETTO
7-lug-03	Dalle 11:20	Alle 12:10	Commessa 03COM00003	Rigo 12	Fase 07	MONTAGGIO BAGNO
7-lug-03	Dalle 12:10	Alle 13:30	Commessa 03COM00003	Rigo 13	Fase 07	MONTAGGIO BAGNO

ODICE F	RISORSA	A AGN		MICO LA	VOICO	PIANIFICATO	Pag
	Dalle	Alle	Commessa	Rigo	Fase		Pag
16-lug-03	08:40	10:10	03COM00003	0	ose 08	COSTRUZIONE TETTO	
	100.40	10.10	0300111100003			COSTROZIONE TETTO	
16-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
	10:10	10:20	03COW00003	0	07	MONTAGGIO BAGNO	
16-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
	10:20	11:50	03COM00003	1	06	COSTRUZIONE TETTO	
	7						
16-lug-03	Dalle	Alle	Commessa	Rigo	Fase	MONTAGOIO BAGNO	
	11:50	12:00	03COM00003	1	07	MONTAGGIO BAGNO	
16-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
	12:00	12:30	03COM00003	0	07	MONTAGGIO BAGNO	
16-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
.5 .49 00	12:40	13:20	03COM00003	1	07	MONTAGGIO BAGNO	
16-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
	13:20	13:30	03COM00003	10	06	COSTRUZIONE TETTO	
16-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
	14:30	15:50	03COM00003	10	06	COSTRUZIONE TETTO	
16-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
10-14y-03	15:50	16:40	03COM00003	11	06	COSTRUZIONE TETTO	
	7 10.00	-10.10				0001110210112 121110	
16-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
	16:40	18:00	03COM00003	10	07	MONTAGGIO BAGNO	
17-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
	08:00	08:10	03COM00003	10	07	MONTAGGIO BAGNO	
17-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
17-10g-03	08:10	08:20	03COM00003	11g0 12	08	COSTRUZIONE TETTO	
	7						
17-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
	08:20	09:50	03COM00003	11	07	MONTAGGIO BAGNO	
17-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
-	09:50	10:00	03COM00003	13	06	COSTRUZIONE TETTO	
47.1 00	7	011 -		D:			
17-lug-03	10:00	Alle 10:40	Commessa 03COM00003	Rigo 12	Fase 07	MONTAGGIO BAGNO	
	10.00	10.40	0300111100003	12		MICHTAGGIC BAGNO	
17-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
	10:40	11:20	03COM00003	14	06	COSTRUZIONE TETTO	
17-lug-03	Dalle	Alle	Commessa	Rigo	Fase		
-9	11:20	12:10	03COM00003	12	07	MONTAGGIO BAGNO	
	_						
17-lug-03	Dalle	Alle	Commessa	Rigo	Fase	MONTA COLO BACCIO	
	12:10	13:30	03COW00003	13	07	MONTAGGIO BAGNO	



Figura 3 Microterminal for monitoring the work of resources



Figure 4 Server where the software of system \mbox{OPTAMS}